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|---|--|---|
| User Institution Name:  | KENYA ENTREPERENUERSHIP EMPOWERMENT FOUNDATION |   |
| Software's Name:  | MIFOS  |   |
| Software Provider's Name:   | Grameen Foundation                             |   |
|   |  |   |
| <b>AUTHORIZATION</b>  |  |   |
| Do you authorize the CGAP Microfinance Technology Resource Center to release the following questionnaire on its web site?   | <b>YES</b>                                     |   |
| if YES, do you wish the questionnaire to be anonymous? <i>(In this case, the fields marked with # and typed in italic will not be published)</i>  | <b>non anonymous</b>                           |   |
|   |  |   |
| <i>Comments indicated by a little red triangle in top right hand corner of cells drive you through questionnaire explaining whether a number, a rating, a comment is expected from you</i>                        |  |   |
| <i>Dotted blue zones like this one are to be filled with free text or figures</i>   |  |   |
| <i>Stripped blue zones like this one contain drop down menus from which to pick up your answer. It is critical to choose amongst those answers (if you experience not finding your answer, please contact us)</i> |  |   |
|   |  |   |
| <b>INSTITUTION PROFILE</b>  |  |   |
| <b>General information</b>  | Choice lists                                   | Free answers / Descriptions / Comments  |
| # Name  |  | <b>KENYA ENTREPERENUERSHIP EMPOWERMENT FOUNDATION</b>                                       |
| Country   | <b>Kenya</b>                                   |   |
| Region  | <b>Sub Saharan Africa</b>                      |   |
| Language most spoken in operating region  |  | <b>English</b>  |
| # Year of creation  |  | <b>2004</b>   |
| Legal status  | <b>Non profit</b>                              |   |
| if other, precise   |  |   |
| # Contact information   |  | <b>Daniel Kimani Kariuki, daniel@keefkenya.org,+254 722 440419, Chief Executive Officer</b> |
| <b>Size of the institution</b>  | <b>MEDIUM(5,000 - 25,000 clients)</b>          | <b>8953</b>   |
| <b>Branches network and type of environment (Urban / Rural)</b>   |  |   |
| Total number of branches  |  | <b>2</b>  |
| Nb of branches in urban area  |  | <b>0</b>  |
| Number of urban computerized locations  |  | <b>1</b>  |
| Nb of branches in rural area  |  | <b>1</b>  |
| Number of rural computerized locations  |  | <b>1</b>  |
| <b>Staff overview</b>   |  |   |
| Total Number of staff   | <b>20</b>                                      | <b>19</b>   |
| Cashiers  |  |   |
| Loan Officers   | <b>10</b>                                      | <b>10</b>   |
| Branch Managers   | <b>2</b>                                       | <b>2</b>  |
| Other Branch staff  | <b>3</b>                                       | <b>3</b>  |
| Head Office staff   | <b>4</b>                                       | <b>4</b>  |
| Others  | <b>1</b>                                       | <b>1</b>  |
| Total Number of staff in the IT department?   |  | <b>2</b>  |
| How many IT staff is involved in the day to day management of the microfinance software?  |  | <b>2</b>  |
| Full time equivalent ?  |  | <b>2</b>  |
| % of IT department  |  | <b>10%</b>  |
| <b>Main products</b>  |  |   |
| Loans   |  | <b>7</b>  |
| Individual clients  | <b>YES</b>                                     | <b>123</b>  |
| Solidarity groups with individual loans   | <b>YES</b>                                     | <b>313</b>  |
| Solidarity groups with group loans  | <b>NO</b>                                      | <b>0</b>  |
| Others  | <b>NO</b>                                      | <b>0</b>  |
| Deposits  |  |   |
| Saving account  | <b>NO</b>                                      |   |
| Current account   | <b>NO</b>                                      |   |
| Overdraft account   | <b>NO</b>                                      |   |
| Term deposit  | <b>NO</b>                                      |   |
| Planned saving  | <b>NO</b>                                      |   |
| Group saving  | <b>YES</b>                                     |   |
| Other (user defined)  | <b>YES</b>                                     |   |
| <b>Other products and services</b>  |  |   |
| Payment cards   | <b>NO</b>                                      |   |
| Payment services (bills, utility management)  | <b>NO</b>                                      |   |
| Foreign exchange service  | <b>NO</b>                                      |   |
| National transfers  | <b>NO</b>                                      |   |
| International transfers   | <b>NO</b>                                      |   |
| Western Union / Money Gram / Other  | <b>NO</b>                                      |   |
| SWIFT   | <b>YES</b>                                     |   |
| Insurance   | <b>YES</b>                                     |   |
| Other products and services   |  |   |

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| Software's Name:  | MIFOS  |  |
| Software Provider's Name:   | Grameen Foundation                             |  |
| OVERVIEW OF YOUR MANAGEMENT INFORMATION SYSTEM (MIS)  |  |  |
| <b>Systems implemented and used by your institution</b>   | Choice lists                                   | Free answers / Descriptions / Comments |
| Name of your microfinance or banking software   |  | MIFOS                                  |
| <b>Name of the vendor</b>   |  | <b>Grameen Foundation</b>              |
| Additional softwares or in-house systems  |  |  |
| Accounting  | YES, a software                                | PASTEL 2009                            |
| If yes, is the system interfaced with your microfinance or banking system ?                     | YES  | Direct,                                |
| Human resources management  | YES, a software                                |  |
| If yes, is the system interfaced with your microfinance or banking system ?                     | YES  |  |
| Reporting   | YES, a software                                | PASTEL 2009                            |
| If yes, is the system interfaced with your microfinance or banking system ?                     | YES  |  |
| Others (please specify)   | None   |  |
| <b>Connectivity solutions and consolidation</b>   |  |  |
| Connectivity solutions between Head Office and branches   | Wireless                                       |  |
| Reporting consolidation from branch to head-office  | YES  |  |
| <b>Your microfinance or banking software</b>  |  | MIFOS                                  |
| Version (exact release currently used)  |  | MIFOS 1.0                              |
| Have you been through a End of Year process with this release?                                  | NO   |  |
| Maximum number of accounts handled within your software   |  | MILLION                                |
| Since when are you using a microfinance or banking information system?                          |  | 11/5/2008                              |
| Any change of system since then?  | NO   |  |
| If YES, date  |  | NOT APPLICABLE                         |
| Names of previous microfinance or banking systems used  |  | NOT APPLICABLE                         |
| Names of softwares pre-selected before choosing the one you are currently using                 |  | NOT APPLICABLE                         |
| How did you first hear about your current software?   |  | INTERNET                               |
| In case of problem regarding your system that cannot be solved internally, who helps you?       |  |  |
| The vendor company  | YES  | NETHERLANDS                            |
| An IT firm different from vendor  | YES  | KENYA KIAMBU                           |
| Other   |  |  |
| Do you have a maintenance contract with the above mentioned company?                            | YES  |  |
| If NOT, how do you contract to obtain support?  |  |  |
| Have you had any serious bug or other problems since the start of operations with the software? | NO   |  |
| Nb of releases implemented  |  | NOT APLICABLE                          |
| Total number of users of your system  | 18   | 17                                     |
| Number of Cashiers using the system   | 2  | 2                                      |
| Number of Loan Officers   | 13   | 13                                     |
| Number of Branch Managers   | 2  | 2                                      |
| Number of Other Branch staff  | 1  | 1                                      |
| Number of Head Office staff   |  | ALL                                    |
| Number of Others staff using the system   |  | NOT APPLICABLE                         |
| Data synchronization between Head Office and the branches                                       | Centralized on line                            |  |
| Any comments regarding the data synchronization?  | YES  |  |
| Do the loan officers and cashiers use the system:   |  | YES                                    |
| In real time in front of the client?  | YES  |  |
| In batch mode?  | YES  |  |
| Both?   | YES  |  |
| Do you currently intend to change system?   | NO   |  |
| If YES, are you already in a selection process?   | NO   |  |
| If YES, names of microfinance or banking systems envisaged                                      |  |  |

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| Software Provider's Name:  | Grameen Foundation                             |  |
| <b>Your IT equipment within your institution</b>                                   |  |  |
| Number of servers  |  | ONE HEAD OFFICE AND BRANCH   |
| Numbers of clients work stations   |  | 8  |
| <b>What innovative solutions are used by your institution?</b>                     |  |  |
| ATM  | NO   |  |
| PDA  | NO   |  |
| Cell phone   | YES  |  |
| Others   | NO   |  |
| <b>SATISFACTION REGARDING YOUR MICROFINANCE SYSTEM</b>                             |  |  |
| <b>Rating - Are you satisfied with your microfinance software?</b>                 | Rating   | Comment  |
| Overall rating   | EXCELLENT                                      | USER FRIENDLY  |
| <b>Functionality</b>   | <b>EXCELLENT</b>                               | <b>SIMPLE TO COMPREHEND</b>  |
| Ease of use:   | EXCELLENT                                      |  |
| Languages  | GOOD   |  |
| Navigation   | EXCELLENT                                      |  |
| Data capture   | GOOD   |  |
| On line help or contextual help  | GOOD   |  |
| Quality of warning messages  | AVERAGE  |  |
| Reliability and performances:  | EXCELLENT                                      |  |
| Management reporting and data analysis   | EXCELLENT                                      |  |
| Implementation, training and support   | EXCELLENT                                      |  |
| <b>Rating - Are you satisfied with your software functionalities?</b>              | Rating   | Comment  |
| Client Information Management  | GOOD   |  |
| Loan management  | EXCELLENT                                      |  |
| Individual clients   | GOOD   |  |
| Solidarity groups with individual loans  | EXCELLENT                                      |  |
| Solidarity groups with group loans   | NOT USED                                       |  |
| Village banks with individual loans  | NOT USED                                       |  |
| Village banks with group loans   | POOR   |  |
| Village banking  | NOT USED                                       |  |
| Deposits management  | NOT APPLICABLE                                 |  |
| Saving account   | NOT APPLICABLE                                 |  |
| Current account  | NOT APPLICABLE                                 |  |
| Overdraft account  | NOT APPLICABLE                                 |  |
| Term deposit   | NOT APPLICABLE                                 |  |
| Planned saving   | NOT APPLICABLE                                 |  |
| Group saving   | NOT APPLICABLE                                 |  |
| Teller management  | NOT USED                                       |  |
| Transfer   | AVERAGE  |  |
| Operational reporting  | GOOD   |  |
| Regulatory Authorities reporting (Central bank, ...)                               | NOT APPLICABLE                                 |  |
| Share management   | EXCELLENT                                      |  |
| Accounting   | EXCELLENT                                      |  |
| Additional functionalities   | AVERAGE  |  |
| <b>Rating - Are you satisfied with your software security features?</b>            | Rating   | Comment  |
| User profile management  | EXCELLENT                                      | the sytem captures all neccesity   |
| Data storage and backup  | EXCELLENT                                      |  |
| Audit  | GOOD   |  |
| <b>Rating - What is your appreciation of the implementation process?</b>           | Rating   | Comment  |
| Ease of installation   | EXCELLENT                                      |  |
| Ease of configuration  | GOOD   |  |
| Quality of operational training provided   | EXCELLENT                                      |  |
| Quality of technical training provided   | GOOD   |  |
| <b>Rating - What is your appreciation of the customer support?</b>                 | Rating   | Comment  |
| Promptness   | EXCELLENT                                      |  |
| Accuracy of answers  | EXCELLENT                                      |  |
| Support language adequacy  | EXCELLENT                                      |  |
| <b>Overall satisfaction</b>  |  |  |
| Did the software help to improve the services offered by your organization?        | YES  | ease in retrieving historical data, analysing and tracking client performamnce |
| Would you recommend the product to another MFI?                                    | YES  | USER FRIENDLY  |
| Would you recommend the team or company who did the implementation to another MFI? | YES  | reliable and dependable support staff and management                           |
| In your opinion, is there any important functionality missing?                     | NO   |  |

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| Do you feel any gap between what you bought and what you finally got?  | NO   |  |
| Please include any additional comments you may have here   |  | mifos makes makes technology accessible to small and big microfinance organisation, there enabling technology to driver in |
| <b>What about the quality of documentation?</b>  |  |  |
| Were you provided with an up-to-date technical documentation?  | YES  |  |
| if YES - Appreciation of the documentation (please rate)   | EXCELLENT                                      |  |
| Were you provided with a user manual?  | YES  |  |
| if YES - appreciation of the user manual? (please rate)  | EXCELLENT                                      |  |
| Is there an online help / documentation?   | NO   |  |
| if YES - appreciation of the documentation (please rate)   |  |  |
| <b>What about the implementation process?</b>  |  |  |
| Was the implementation process well planned and were deadlines respected?                                    | YES  | at times changes were made which affected the time line  |
| During the implementation did you have to perform adaptations or specific developments to the software?      | YES  |  |
| Did you have to change or adapt your organization or procedures to be in line with the software?             | YES  |  |
| Did you face any unexpected problem during implementation?   | YES  | method previously used to calculate the interest   |
| If your institution was not a "green field", how did the data migration go?                                  | GOOD   |  |
| <b>How did your institution proceed to the implementation process?</b>                                       |  |  |
| Alone (Go to question 4.1)   |  |  |
| With the vendor of the software (Go to question 4.1)   |  |  |
| With the vendor and a specialized consulting firm (Go to question 3.9.5)                                     | NO   |  |
| With a specialized consulting firm (Go to question 3.9.5)  | YES  |  |
| # Can you provide the contact details of the consulting firm?  | YES  | 254 20 375 2569  |
| <b>CONTACT FOR FURTHER DETAILS</b>   |  |  |
| <b># Can you give several contacts within your institution that could provide more detailed information?</b> |  |  |
| # General Manager  | e-mail address                                 | Phone number   |

|                          |                                    |
|--------------------------|------------------------------------|
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| Software's Name          | MIFOS                              |
| Software Provider's Name | Grameen Foundation                 |

### Duration and workload related to your implementation process for the current microfinance software

| STEP   | Duration | Unit   | Number of staff involved | Number of external experts involved | Profile of people involved / Comments |
|--|----------|--------|--------------------------|-------------------------------------|---------------------------------------|
| Preparation and need assessment                      | 2        | Months | 5                        | 2                                   | Consultant                            |
| Selection of software                                | 3        | Months | 6                        | 2                                   | Consultant                            |
| From contract signed: Installation and configuration | 4        | Months | 12                       | 2                                   |                                       |
| Testing / User Acceptance tests                      | 1        | Months | 12                       | 2                                   |                                       |
| Pilot phase  | 2        | Months | 14                       | 1                                   |                                       |
| First branch roll-out                                | 2        | Months | 16                       | 1                                   |                                       |
| Full roll-out  | 1        | Months | 19                       | 1                                   |                                       |
| <b>TOTAL</b>   |          |        |                          |                                     |                                       |

### Cost related to your microfinance software, from need assessment up to full branch roll-out including 1 year of maintenance

| Product / Service   | Type of supplier          | Detailed Description / Comment          | Cost in local currency | Local currency name | Cost in \$   |
|---|---------------------------|---|------------------------|---------------------|--------------|
| Need Assessment and Selection - Technical Assistance                | Consultancy               | cost of computers networking , internet | 1,000,000              | ksh                 | 1250         |
| Implementation  |                           |   |                        |                     |              |
| Core Software License   | Other                     |   |                        |                     |              |
| Additional modules License  | Other                     |   |                        |                     |              |
| Server License  | Implementation Specialist |   |                        |                     |              |
| Database License  | Software Provider         | Software Provider                       |                        |                     |              |
| Software editor fees & expenses                                     | Consultancy               |   |                        |                     |              |
| Customization   | Implementation Specialist |   |                        |                     |              |
| Training  | Implementation Specialist |   |                        |                     |              |
| Other (expert technical assistance ...)                             | Consultancy               |   |                        |                     |              |
| Hardware and Telco Connection                                       |                           |   |                        |                     |              |
| Hardware investment (Servers, Printers, Computers ...)              |                           | 10 computers                            | 543,000                | ksh                 | 928          |
| Network infrastructure & security investment                        |                           |   | 100000                 | ksh                 | 1250         |
| Network communications (charge of a year after full roll-out)       |                           |   | 82,000                 | ksh                 | 1125         |
| Other investments (premises adaptation, electricity fitting etc...) |                           |   | 65000                  | ksh                 | 1000         |
| <b>Total cost ownership</b>   |                           |   | <b>40,000</b>          | <b>ksh</b>          | <b>352</b>   |
| <b>Maintenance (yearly cost after full roll-out)</b>                |                           |   | <b>830000</b>          | <b>ksh</b>          | <b>10250</b> |